



e-IHPS NEWSLETTER!

Philip R. Lee Symposium	Cover
State of the state message	2-4
Awards, Publications, Announcements	6
Artist's Corner Calendar	7
Calendar	8



Celebrating

*A Life of Leadership and Service
In Health and Health Policy*

Please join us in honoring Dr. Philip R. Lee and celebrating the renaming of the Institute as the



Philip R. Lee
Institute for Health Policy
Studies

Dear Institute Faculty, Staff, and Postdoctoral Fellows:

I want to take this opportunity to be in touch with you at the beginning of our new academic year. The past year has been an incredibly busy one for the Institute and for me as Acting Director during Hal's sabbatical and since my designation as Interim Director on August 1, 2007. Through the hard work and efforts of many of you, we have successfully launched a great number of activities:

We've beautified our workspace by installing an elegant new handcrafted reception desk, planning a more attractive entryway, and painting the suite in decorator tones that emerged as the popular choices of IHPS faculty and staff. We've also reorganized the library and the kitchen. We're indebted to John Meyer for coordinating these efforts and to the chairpersons and members of each of the committees involved:

—The Entryway and Beautification Committee was led by Annie Larson and Beth Newell, with Mitzi Dean, Phyllis Fetto, Lena Libatique, Maureen Russo, Meighan Schreiber, and John participating.

—The Kitchen Committee was led by Edie Wade, with Bridget Fleming, Annie Larson, Lena Libatique, and John as members.

—The Library Committee was chaired by Eunice Chee, with Janet Coffman as Co-Chair and scribe, Wade Aubry, Bridget Fleming, Annette Gardner, Richard Kite, and Monica Smith as members.

- ◆ We've developed a polished new image for the Institute at our new website: <http://www.ihps.medschool.ucsf.edu> We thank Lena Libatique, who led this effort, and the many others who contributed ideas and content for the website.
- ◆ We've made an invited presentation about the Institute's mission and activities to the UCSF University Development and Alumni Relations Officers and Managers. Adams Dudley joined me in this effort.
- ◆ We're planning two major Institute events on September 24th and 25th, 2007 at UCSF's Mission Bay Campus to honor our founder, Dr. Philip R. Lee, by renaming the Institute for him and celebrating his life and contributions and the Institute's 35th anniversary. Planning efforts have involved several committees:
 - The Invitation Committee—Lena Libatique, Leah Maddock, Hector Sanchez, and Tracey Woodruff
 - The Venue Committee—Ernestine Florence, Co-chair, Richard Kite, Co-Chair, Lena Libatique, Paul Newacheck, Rosemary Polanco, and Samira Soleimanpour
 - The Welcome Committee—Judith Justice, Shelly Koenemann, Annie Larson, Kathryn Phillips, Leah Maddock, and Hector Sanchez
 - The Food Committee—Annie Larson, Co-chair, Beth Thew, Co-chair, Janet Coffman, Helen Gonzales, Patrick Henderson, Elizabeth Hirose, Dana Hughes, and Richard Kite.
- ◆ We were assisted by Jerry Libatique, who designed "hold that date" cards and invitations, while committee members and other IHPSers have worked to get mailing lists together, sorted through hundreds of photos of "the way we were" so we can smile when we see ourselves on video clips, invited speakers from among former fellows and friends of the Institute to participate in the events, chosen decorations, and selected the most tasty of menus. We have also been able to arrange for both days to be videotaped by the Kaiser Family Foundation, who will prepare a program for the Kaiser website (with links to our website).
- ◆ We've moved forward with a major Institute fundraising effort, focusing first on the Philip R. Lee Health Policy Fellowship Fund. We've now raised over \$600,000 in pledges and contributions towards our initial goal of \$2.5 million. We will continue to work towards this goal and many other development efforts after the September 24-25, 2007 celebration.

All of these activities are a direct outcome of strategic initiatives that were thoughtfully laid out in our Strategic Plan 2005-2010 in August 2005. Members of the Institute's Strategic Planning Committee—Dan Dohan, Adams Dudley, Phyllis Fetto, Pat Franks, Helene Lipton, Paul Newacheck, and Ed Yelin—worked with me, Hal, Institute faculty and staff, and our consultant, Susan Corning, to develop this plan. Dan and I served as Co-chairs of this effort. We have made excellent progress on our four strategic initiatives and are diligently working on accelerating our pace to meet goals and objectives that were detailed in our Implementation Plan. Here are some details about the progress we've made:

Strategic Initiative 1: Strengthen the Foundations of IHPS

In addition to some of the efforts mentioned earlier that have improved our "environment" at the Institute, the Administrative Services Group (ASG) has been working in other ways to improve the Institute. Under the leadership of Laura Schmidt, group members Mitzi Dean, Joe Guydish, Lena Libatique, Phyllis Fetto, and Jeannie Wong have completed a number of administrative infrastructure changes.

Strategic Initiative 2: Expand IHPS Focus in Health Care Research

California Medicaid Research Institute (CaMRI)—With Dr. Andy Bindman, Professor of Medicine and a core IHPS faculty member, we are working toward launching a multi-campus program with colleagues at UCB, UCLA and UCSD. Initially, CaMRI will be hosted at IHPS/UCSF and will conduct research on the effectiveness of Medicaid/Medic-Cal programs with the cooperation of the Division of Medi-Cal, California Department of Health Care Services. This program builds upon an effective model used in seven other states, where public research universities provide research and technical assistance to the statewide Medicaid office.

Recruitment of New Institute Faculty Members and Increasing Faculty Affiliations with the Institute—Core to the functioning of the Institute in this arena are efforts to successfully recruit new faculty and increase the number of faculty members affiliated with the Institute. Jim Kahn has been doing a remarkable job in spearheading our recruitment efforts and we hope to know over the next several months the outcomes in recruiting several new faculty members who would help to further strengthen our relationships with campus departments. Prior to this new recruitment effort, we welcomed four new core faculty members who also expanded our research focus in health care research: Kevin Bozic (Orthopaedic Surgery), Michael Cabana (Pediatrics), Arnold Milstein (Medicine and Psychiatry), and Diane Rittenhouse (Family Medicine).

Strategic Initiative 3: Expand IHPS Research Focus on Population Health

A new Environmental and Reproductive Health Center was launched in collaboration with the Department of Obstetrics, Gynecology, and Reproductive Sciences—Tracey Woodruff is spearheading this effort.

A new Latino Health Policy effort in association with Global Health Sciences—We are initially focusing on creating an agenda for research and policy in Transnational Health for the next 20 years.

These new efforts will link both the health services and population health interests among our faculty.

Strategic Initiative 4: Develop a Trans-disciplinary Health Policy Degree Program

Under the leadership of Dan Dohan, Training Director, and Hal Luft, the education and training program at IHPS has undergone substantial developments consistent with our strategic plan. The plan calls for developing new partnerships and relationships to facilitate the development of a health policy degree program. Over the last year, we have made progress in this direction on several fronts:

- ♦ Solidified new and existing postdoctoral training partnerships within UCSF, including with the Division of General Pediatrics, the Center for Tobacco Control Research and Education, and the School of Nursing.
- ♦ Established a new and exciting relationship with the Department of Family and Community Medicine and with external partners at Kaiser Permanente Division of Research and the Palo Alto Medical Foundation Research Institute.

- ◆ Reorganized our training curriculum by converting our informal seminars into formal courses that are listed in the UCSF catalog.
- ◆ Of perhaps greatest strategic importance, we've launched fund development for the **Philip R. Lee Health Policy Fellowship Program**. This program will provide scholarship opportunities for individuals at different points in their careers: undergraduate medical students, graduate students, residents, post-doctoral fellows, and professional policymakers from the U.S. and abroad. This continuum approach engages potential leaders early in their careers, as well as those in mid-career. The Lee Fellowship will establish the cornerstone for the training program by lending the program distinct substantive foci, by offering diverse trainees financial support, and by linking IHPS' illustrious history of health policy training to a vital future.
- ◆ Exploring the development of a "fifth year" master's program in health policy research and aggressively pursuing funding support from foundations, internal and external partnerships, and through a renewal and expansion of our training grant from the federal Agency for Healthcare Research and Quality (AHRQ).

Summing Up Our Progress

As reflected in these brief summaries, many concurrent efforts are underway. Many hands—and hearts—have been involved in these activities. Almost everyone at the Institute has played a role in what has been accomplished, including chairing or participating in a committee, attending lectures of Institute faculty candidates, helping to clean up the library or a workspace, and/ or developing a fundraising database. Each day I am touched in different ways by the commitment and contributions that each of you make to the Institute.

With great appreciation,

Claire

Many thanks to those who have contributed to the Philip R. Lee Health Policy Fellowship Fund. If you have not yet contributed, we hope that you will take this opportunity.

We've established the Fund to honor Phil's many contributions as a mentor and teacher. The Fund will create new opportunities at the Institute to train the next generation of health policy leaders whose own diverse backgrounds will play a critical role in shaping innovative policies, research, and programs to promote greater equity in health and health care. These are the leaders who will help meet the health needs of our nation's increasingly diverse population.

Our initial target for the Philip R. Lee Health Policy Fellowship Fund is \$2.5 million. We anticipate that this will generate support for 20 fellows over five years—from medical students to post-doctoral fellows to mid-career fellows.

**For details about donating, please go to the website
<http://www.PhilLeeEvent.ucsf.edu>**

Click on: "make a donation online" then choose the Philip R. Lee Health Policy Fellowship Fund

Or: please make a check payable to the UC Regents, noting "Philip R. Lee Health Policy Fellowship Program" on the bottom left of the check and send to:

**Claire D. Brindis, DrPH, Interim Director and Professor of Health Policy
Institute for Health Policy Studies, UCSF
3333 California St., Suite 265, San Francisco, CA 94118
(for UCSF campus mail: Box 0936)**

Welcome, 2007-2008, new Scholars, Transdisciplinary Health Policy Program, Institute for Health Policy Studies and Institute for Health & Aging

Naomi Bardach, MD, Medicine (Pediatrics)
Vicki Fung, PhD, Health Services and Policy Analysis
Chris Ganchoff, PhD, Sociology
Quan Gan, PhD, Public Health
Kate Kostrzewa, PhD, JD, Public Health (Environmental Health Sciences)
Nancy Lee, PhD, Communication-Health
Coline McConnel, MA, Medical Sociology
Holly Morrell, PhD, Clinical Psychology
Nancy Oliva, MS, MPH, MHA, Health Services Research
Darci Powell, PhD, Sociology
Mary E. Reed, DrPH, Public Health
Kim Rhoads, MD, General Surgery
Rebecca Schane, MD, Internal Medicine (Pulmonary/Critical care medicine fellow)
Joshua Yang, PhD, Public Health

Welcome to our new IHPS staff members:

Katie Sargent, research assistant, Brindis/Kreger
Jim Adams, Programmer, Adams Dudley and Mitzi Dean
Adam Hersh, Cabana
Christine Cho, Cabana
Miki Hong, Yelin

Fond farewells to:

Marlena Kuruvilla, Brindis, who accepted a position with Stanford Medical Center
Lauren Sassoubre, (leaving September 30 to complete her graduate studies) Brindis/Kreger

Three of our floor captains attended a two day NERT (Neighborhood Emergency Response Training) training in July. Now don't you feel safer ?

From left to right: Meighan Schreiber, Rickard Kite, Barbara Tajima



Awards, Publications, Announcements

Two studies supported by the Agency for Healthcare Research and Quality examined work disability among persons suffering from rheumatic diseases. Both studies, were led by **Edward Yelin, Ph.D.** and include authors **Laura Trupin** and **Patti Katz**.

Yelin, E. "Work disability in rheumatic diseases." *Current Opinion in Rheumatology* 19, pp. 91-96. March 2007.

Yelin, E. Trupin, L. Katz, P., and others. "Work dynamics among persons with systemic lupus erythematosus." *Arthritis & Rheumatism* 57(1), pp. 56-63. February 2007.

The NcNerney Forum

"Public Reporting and Pay-for-Performance: Safety-Net Hospital Executives' Concerns and Policy Suggestions". L. E. Goldman, **S. Henderson**, **D. Dohan**, J.A. Talavera, **R. A. Dudley**. *Inquiry*. Summer 2007.

Megumi J. Okumura, MD has received an award from the NIH Pediatric Research Loan Repayment Program (LRP). The LRP is part of the national effort to promote careers in pediatric research. Participants in the LRP must be engaged in qualified pediatric research, defined as "research directly to diseases and other conditions in children." In exchange for a commitment to a pediatric research career, the NIH will repay up to \$35,000 per year of qualified educational debt.



American Legacy Foundation Honors Stan Glantz with Distinguished Professorship.

The American Legacy Foundation—a national public health foundation dedicated to reducing tobacco use in the U.S. —announced a gift to the University of California, San Francisco to honor **Dr. Stanton Glantz** with a new distinguished professorship in tobacco control. Glantz is a life-long anti-tobacco champion who has conducted seminal research linking secondhand smoke to heart disease and research demonstrating that large scale tobacco control programs not only reduce smoking but immediately save lives.

Glantz is the first recipient of the American Legacy Foundation Distinguished Professorship in Tobacco Control for the Center for Tobacco Control Research and Education at UCSF. Often described as the "Ralph Nader of the anti-tobacco movement," he is a widely respected scientist and advocate for tobacco control. From smoking in movies to secondhand smoke to the grave conflicts presented by universities' acceptance of tobacco funding for research, Glantz's high quality research combined with his savvy and unwavering focus has earned him both admiration and respect. "Professor Glantz's academic work has had enormous impact on public policy because he has attempted to answer difficult questions about tobacco-related diseases and how to prevent them," said David A. Kessler, Dean of the School of Medicine at UCSF. "We are proud that he is on the UCSF faculty and appreciate the American Legacy Foundation's recognition of his work."

Both professionally and personally, Glantz has worked on several fronts for more than 30 years to protect and inform the nation of Big Tobacco's deadly product. Currently, as head of the national advocacy program, Smoke Free Movies, Glantz has worked aggressively to raise awareness about the negative impact that smoking scenes in movies have on youth, making the topic a priority on the public health, political and media agendas. In part as a result of concerted efforts led by Glantz over the past few years, the Motion Picture Association of America (MPAA) finally took a tentative first step in responded to mounting pressure and recently announced that smoking in a film will be "considered" in future movie ratings. He has earned the support from national health partners, including Legacy, the American medical Association, the World Health Organization and more.

Former General Pediatrics/IHPS Fellow Featured on CNN

A recent report published by **Eric Roberts, MD, PHD** was featured on the Cable News network (CNN) on July 30, 2007. Dr. Roberts was a former UCSF General Pediatrics Fellow, as well as the Institute for Health Policy Studies (IHPS) Fellow from 2001 to 2003. He is currently on staff at the Public Health Institute in Oakland, CA. For more information, see: <http://www.cnn.com/video/#video/health/2007/07/30/snow.autism.link.cnn>

ARTIST'S CORNER: PETER FEHLER CUSTOM WOODWORKER

Some people prefer to be interviewed via e-mail, with pre-written questions. While this method very convenient, Peter Fehler is not one of those people. He prefers to talk on the phone, as e-mail feels too dry and disconnected.

I had a conversation with him over the phone recently where he described how he works, what "inspires" him and other thoughts about the choices we make in life.

It starts with an idea, Peter explained, a client commissions him to build a piece, and may have the dimensions and function, of a piece, but are flexible about the finished product..

In our case, we brought him a photograph of a design of a front reception desk. He then draws an armature, or skeletal frame, and builds on it. "Many of my projects are not "linear" in their planning. I go to my shop daily and "jump right in." This does not always provide the best efficiencies but I love the surprises that come by accident. This makes for a more intriguing finished piece."

Some of his best work, has been created for several families in Berkeley, where he lives and has his shop. Since the early 1980's he has created well over at least 100 pieces for these particular homes, based on the long-term relationships he has built with them and according to their particular personalities and needs.

When finished with a piece, he finds working with the shapes and forms in the wood scraps can sometimes lead to the next piece.

"I have been working with wood since the early 1970's. I describe my work as custom woodworking because it provides the overlap into related areas (carpentry is houses, cabinet-making is boxes, furniture is mobile and functional.) I have never repeated a project as design nuance and material preference are particular to each customer".

Peter does not know where his interest came from, having graduated from UC Berkeley with a degree in economics. (He says, he can't even balance his checkbook). He reflected back on his maternal grandfather, who built his own house during the

"I love the surprises that come by accident."

depression. Peter remembered a bow, a gift to his grandfather by a Native American man. (His grandfather won the California State Archery Championship). Peter never forgot

that strong wooden bow; how it felt in his 10 year old hands. "If you look for stuff in your past, sometimes you don't see it, even when it's in front of you."

Peter enjoys his morning walks in the Berkeley hills. Everything he sees informs his woodwork: the shape of a branch, the light, "the nexus between nature and civilization."

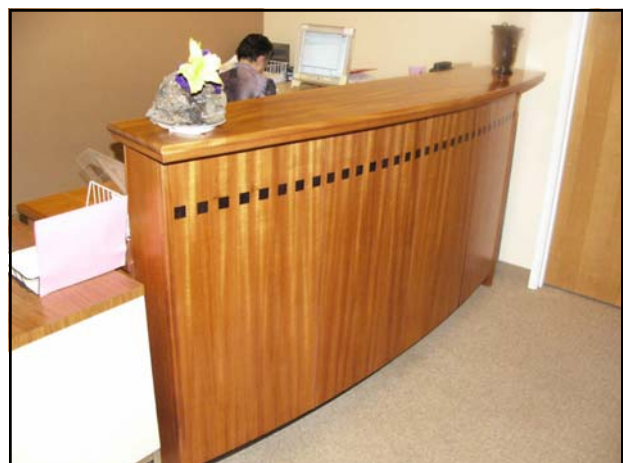
Managing the business is the most challenging part of being self-employed. After paying for medical insurance, business insurance, and materials, he has about enough money left to rent a room.

We talked about envy. He said he made choices early in life, and that the "water under the bridge" resolve works for him. He didn't actually say he has no regrets, but the implication was there.

I quickly reminded him about how much we love our new reception desk, from the many comments we hear from visitors, to the way it feels, and about how much his work has made a mark on the planet and in so many people's lives.

You may contact Peter Fehler at:
PeterFehler@mac.com

-Annie Larson





Above on the right: Beth Newell sprinting

Coming Soon: "Tether"

New works by: Rebecca Gilbert, Mica Miro, *Angelina Nicole and Annie Larson, and others*

October 19th & 20th

Counter Pulse

1310 Mission St. @9th, San Francisco

Reservations: 415-435-7552

\$12-\$15, \$10 for CP members

*No one turned away for lack of funds

September 2007

- ♣ Health Policy Seminars Mondays 12-1:30 PM
- ♦ IHPS Grand Rounds Monthly at Noon
Room 263

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24 "Looking Back: Looking Forward" 24	25 Celebration & renaming of IHPS	26	27	28	29
30	Oct. 1	Oct. 2	Oct. 3	Oct. 4	Oct. 5	Oct. 6